

1. If elected, what are your top 3 priorities as a City Council member? (200 words)

- To implement Bloomington's Climate Action Plan which includes specific strategies to reduce greenhouse gas emissions and mitigate expected climate change impacts. This includes more funding for sidewalks, bike infrastructure, and public transit, as well as initiatives to reduce urban heat and flooding.
- To make city government more transparent and inclusive of all the residents we serve. This includes a continuation of the monthly constituent meetings I have held since 2008 as well as active diversity, equity, and inclusion outreach.
- To strengthen our local social safety net in collaboration with other local governments, social service agencies, advocates, and residents with lived experience. This includes continued support for implementing the Heading Home plan, building affordable housing in Hopewell and elsewhere, and providing more healthcare and substance misuse treatment options.

2. What concerns do you have about the business community and economic development in Bloomington? (125 words)

We have an insufficient housing supply of all types except for luxury single-family homes, which is a problem for employee recruitment and retention. In addition, we need to diversify our local economy to achieve higher resilience in this era of uncertainty brought on by the pandemic and climate change. We have a great life sciences sector, but I would love to see growth in other types of businesses, especially those that provide green jobs. We also continue to see new big box chain stores, especially on the west side, from which most profits leave our community, while locally owned businesses continue to struggle.

3. What solutions would you propose to address these concerns? Specifically, what would you do to promote a positive business climate? (125 words)

- **Housing:** Affordable housing incentives through the Unified Development Ordinance are a step in the right direction. I would also like to allow greater housing density in residential neighborhoods and help current homeowners add Accessory Dwelling Units or turn their homes into duplexes.
- **Diversification:** Continued partnership with The Mill, the BEDC, the Chamber, and others to encourage new business development and/or location in Bloomington. The Rose Hill Farm Stop is a great example of a green business that the city has helped establish.
- **Support local:** The focus in recent years has been on downtown restaurants, but other businesses and commercial neighborhoods could also benefit from city-supported Buy Local initiatives and from streamlining start-up processes involving local government.

4. What do you think is our community's biggest opportunity? What is its biggest threat? (125 words)

In a word, growth. We have an opportunity, through incentives, partnerships, and city policies, to grow in a way that is sustainable and beneficial for all residents. This starts with recognizing and accounting for green infrastructure that growth infringes upon. We need to build up, not out, allowing for greater density where built infrastructure already exists. But growth is also a threat if not managed well, and we have seen this through a rise in homelessness, the inability of workers to find housing, and the impacts of poorly regulated past development such as flooding and lack of bicycle and pedestrian infrastructure in some parts of the city. We shouldn't exclude new people and businesses from Bloomington, but we need to manage our growth carefully.